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Electronic Banking

June 2019

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Presentation Overview

- Wire Transfer Process
- Automated Clearing House (ACH) Process
- Remote Deposit Capture (RDC) operations process
- Key Controls and Audit Points for the above
- Common findings that are frequently identified at our clients



ACH vs. Checks vs. Wires

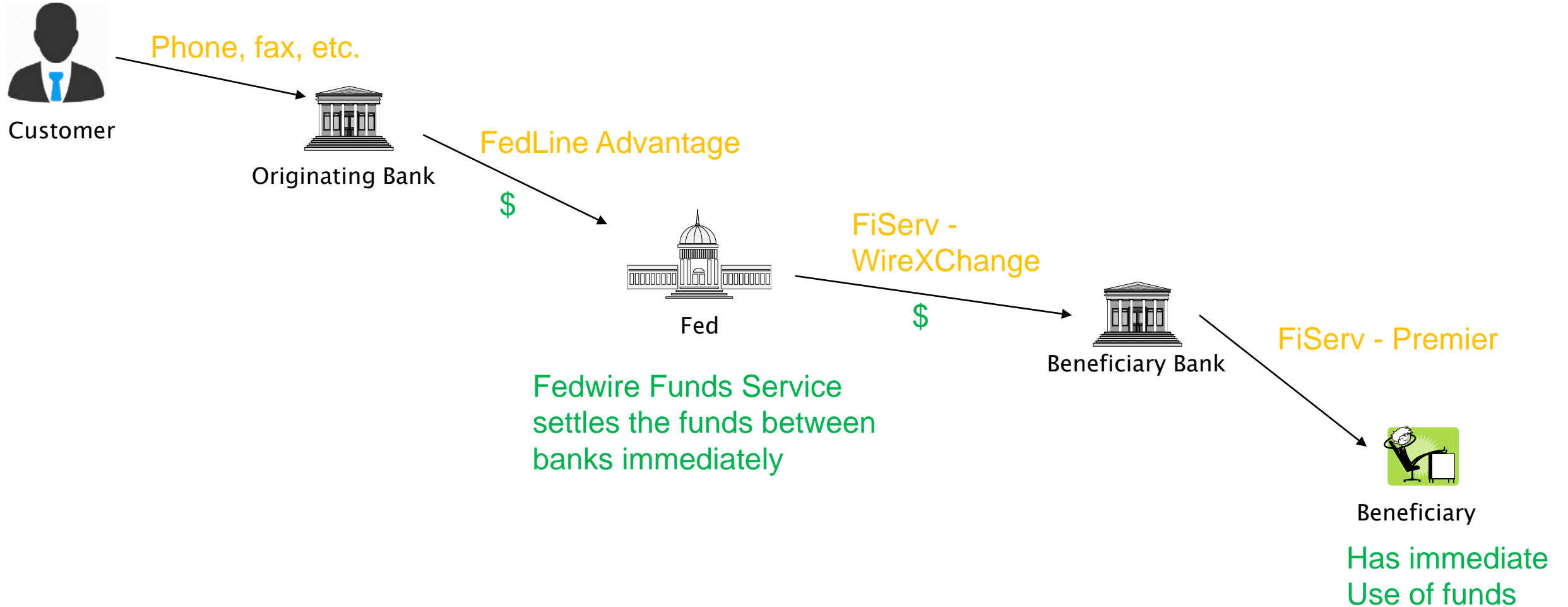
	ACH	Checks	Wires
Returns	2-60 days	1-10 days	Irrevocable
Cost	Low	Medium	High
Float	None	1-3 days	None

Course Agenda

- Wire Transfers
- Automated Clearing House (ACH)
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Wire Transfers (Consumer Domestic Wire Example)



Wire Transfer Process

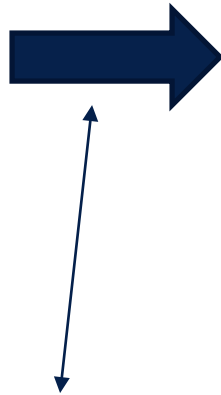
Customers:

In Person

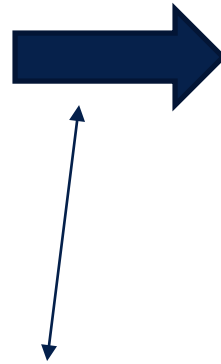
Fax

Email

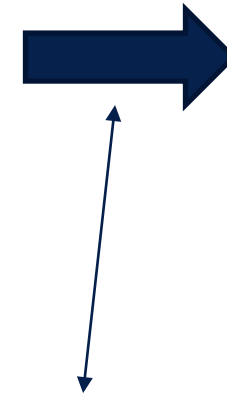
Online



Wire Transfer Form



Operations



Federal Reserve
Correspondent Bank

BSA/CIP/KYC/OFAC
Customer Signature
Call-Back Procedures

Customer Name,
Address, Dollar
Amount, Beneficiary,
Name, Address,
Routing Number,
Account number,
SWIFT Code

Input/Verify and Authorization

Wire Transfer Fraud

- Most corporate wire transfer fraud occurs through business email compromise.
 - In JP Morgan's 2019 Payments Fraud and Control Survey, 80% of surveyed financial institutions reported that their organization was exposed to business email compromise (BEC)
- Most consumer wire transfer fraud occurs through scams.
 - Common consumer scams target the elderly and include lottery or prize scams, debt collection scams, online dating scams, etc.

Key Controls

- Customer (internal users and external customers) validation
- Separate users for initiate, approve and release, with appropriate limits
- Hold on funds or debit to account
- Use of repetitive transfers wherever possible
- Volume and amount limits
- Tokens

Wire Transfer – Common Findings

- A callback is not performed or other security procedure not performed in accordance with established agreement
- The wire transfer form is not completed in entirety or accurately
- Proper approval is not obtained for sending the outgoing wire transfer
- Application specific:
 - Inappropriate privileged access to the wire system
 - A review of users' access is not performed
 - A review of administrative activity or pertinent activity is not reviewed
 - (FedLine) – Fedwire Funds Authorization Form (for processing offline wires) is not reviewed and approved annually
- Open discussion on other findings

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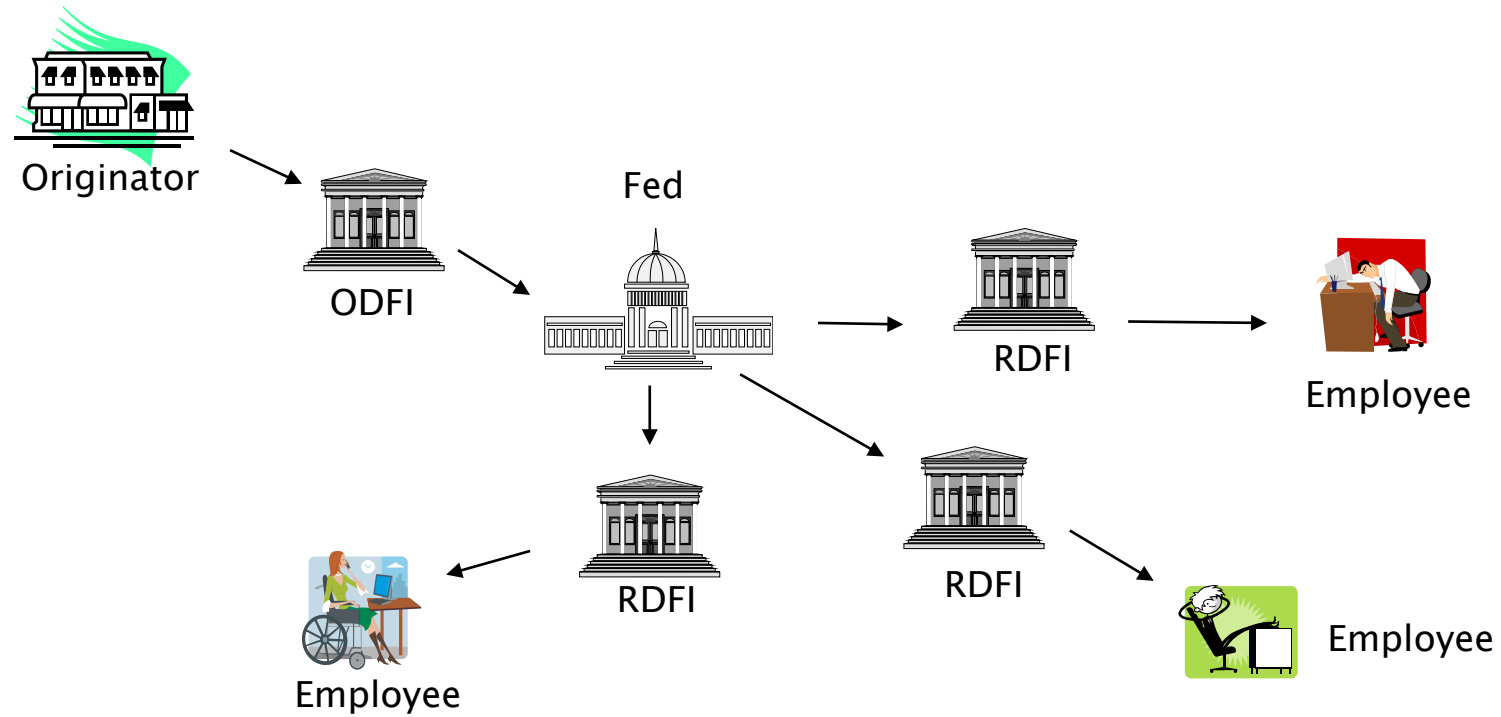
Key Terms of ACH Network

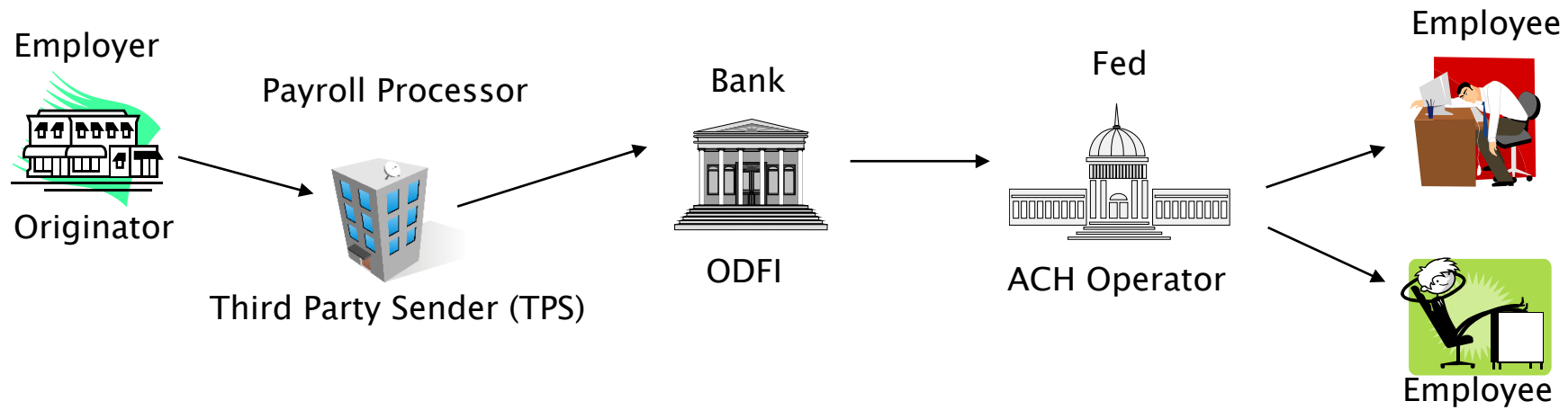
- NACHA – National Automated Clearing House Association
- ODFI – Originating Depository Financial Institution
- RDFI – Receiving Depository Financial Institution
- TPS – Third-Party Sender
- TPSP – Third-Party Service Provider



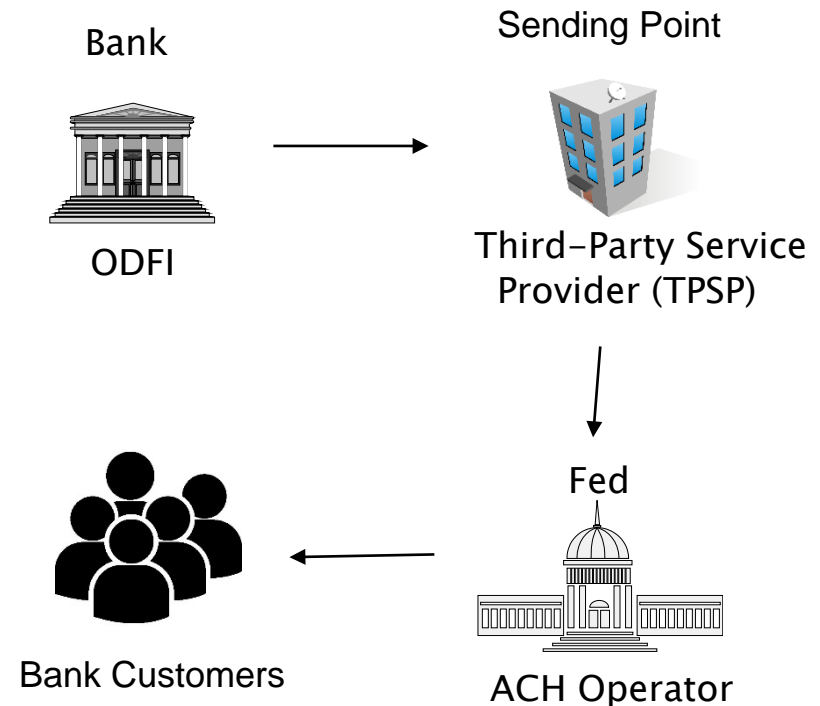
Automated Clearing House (ACH)

The Players





ACH Third-Party Service Providers (TPSP)	ACH Third-Party Senders (TPS)
Originates ACH on behalf of an FI's customer	Originates ACH on behalf of their customers
ACH Origination agreement is with the FI customer	ACH agreement with TPS, not their customer
ACH settlement account: the FI customer's account	ACH settlement account: TPS' account
Separate stand-alone agreement between FI and the (TPSP) recommended	



ODFI Controls

- Prevention of unauthorized ACH files:
 - Website Access Controls
 - Multi-factor authentication
 - Business Banking Software
 - Application software access controls
 - Issued, unique User IDs/ passwords or PINs and/or
 - ACH “switch” in Business Banking software and/or
 - Independent verification of files before release
 - Behavior Modeling of Customers (Anomaly Software)

ACH – Common Findings

- Incorrect ACH exposure limit established on the system
- ACH Risk Assessment not updated annually and/or reported to a Board/Committee
- Terminated Originator Database is not reviewed by Management as part of the onboarding or initial due diligence performed on third party senders and Originators
- Fraud controls are weak. Most financial institutions have preventive or detective controls in place but not both
- Application specific:
 - Inappropriate users with privileged access
 - A review of users' access is not performed
 - A review of administrative activity or pertinent activity is not reviewed
 - Non-immediate online banking profile closure: A customer can close their bank account, but still has access to their eBanking profile, where they can originate an ACH file, causing a loss to the bank
- Open discussion on other findings

Course Agenda

- Wire Transfers
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- Remote Deposit Capture (RDC)



Overview of Remote Deposit Capture

- What?



Overview of Remote Deposit Capture

- Who?
 - Commercial
 - High volume of checks for processing
 - Examples of common commercial entities using RDC
 - Property management companies, manufacturing companies, logistics companies, doctors, lawyers, etc.
 - Consumer
 - Lower volume of checks for processing

Overview of Remote Deposit Capture

- When?
 - Anytime a check needs to be cashed

- Where/How?
 - It's remote!
 - Scanning equipment located at a company's office
 - Mobile app on a smartphone

Overview of Remote Deposit Capture

- Why?
 - Benefits to Customer
 - Convenience – Can process anytime from anywhere. No trips to the Bank!
 - Availability of funds
 - Benefits to Financial Institution
 - Fee income
 - Increase depth of customer relationships
 - Reduced processing costs

Origination Activities – Control Points

- Approval
 - Authority to approve the customer for RDC services determined by policy
- Contract or Agreement
 - All RDC customers should have a contract or agreement on file for the RDC services
- System Setup
 - Customer setup should be reviewed for completeness and accuracy
 - Review should include per-deposit and per-day limits
- Equipment
 - Depends on contractual requirements for purchase of equipment (commercial customers)
 - If purchased or leased through FI, appropriate controls over equipment inventory should be maintained

Processing Activities – Control Points

- Image Acceptance – Control Point
 - RDC software or Institution's manual processes should detect the following:
 - Duplicates
 - Modified Images or Modified Originals
 - Piggyback Items
 - Foreign Items
 - Cross-Channel Deposits
 - Any exceptions based on system or manual detection processes should be reviewed and decisioned in a timely manner.

Processing Activities – Control Points

- Limit Monitoring – Control Point
 - Can be either systematic or manual
 - RDC software may prevent customer from submitting deposit if it is over the limits
 - Any exceptions to the per-deposit or per-day limits should be approved in accordance with policy
 - Appropriate file maintenance controls should exist over temporary limit increases and permanent limit increases



Processing Activities

- Balancing – Control Point
 - Use of multi-factor authentication (MFA) technology
- File Transmission – Control Point
 - Complete and accurate upload on the appropriate server for pick up by the core processor
 - Appropriate system access controls should exist
- Posting – Control Point
 - Non-post items should be reviewed and resolved in a timely manner

Other Risk and Control Considerations

- Monitoring
 - Annual Evaluations
 - Limit Review
 - Site Visit for Compliance Requirements (Disclosures)
- Vendor Due Diligence
 - RDC vendor should be included in vendor management program, and evaluation of the vendor should follow the requirements of the program
- Business Continuity Planning
 - FI should consider RDC service in its BCP plan

Remote Deposit Capture – Common Findings

- Periodic or annual reviews not completed timely or adequately
- Exposure limits that are established are “soft” exposure limits
- Inadequate monitoring or controls over processing of exceptions
- Inadequate policy or procedures
- Open discussion on other findings



Thank you.

For more information, contact:

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